



CREDENTIALS

- ◆ *B.S. Chemical Engineering, Tulane University, 2004*

PROFESSIONAL EXPERIENCE

- ◆ **2025 – Present:** *ALL4 LLC, Cincinnati, OH – Senior Managing Consultant*
- ◆ **2011 – 2024:** *Procter & Gamble, Cincinnati, OH – Director, EHS*
- ◆ **2004 – 2011:** *Procter & Gamble, Cape Girardeau, MO – Senior Manager, EHS*

TECHNICAL EXPERTISE

- ✓ *State & Federal air permit programs including Title V and construction permit applications*
- ✓ *State annual emission reporting*
- ✓ *Greenhouse Gas (GHG) reporting*
- ✓ *TRI reporting*
- ✓ *Industrial machine guarding*
- ✓ *Env & Safety Facility compliance auditing for Federal, State, and Local regulations*
- ✓ *OSHA general industry standards*
- ✓ *Digital Solutions development & implementation*

PROFESSIONAL OVERVIEW

Mr. Matt Strain has over 20 years of professional experience in multiple areas of Environmental, Health, and Safety (EHS) implementation and compliance in various manufacturing and corporate settings.

Mr. Strain’s environmental experience emphasizes air quality permitting, compliance, and regulatory strategy with a proven ability to successfully navigate complex environmental regulations, develop and implement effective compliance programs, and build strong relationships with regulatory agencies. His expertise encompasses a wide range of air quality issues, including the preparation and submittal of all major air permits, such as Title V operating permits and state and federal construction permits. He also develops and implements comprehensive environmental compliance programs, including monitoring plans, recordkeeping systems, and emissions reporting. He is adept at proactively identifying and mitigating potential environmental risks and developing and implementing strategies to optimize compliance with changing regulations and minimize environmental impacts. Further, he can provide technical support for a variety of projects, including feasibility studies and air quality modeling.

Mr. Strain has additional experience in several aspects of IH&S including facility program development and implementation, machine guarding design, and facility compliance auditing. Additionally, he can provide insight on design and implementation of EHS digital systems.



AIR QUALITY PERMITTING EXPERIENCE

Minor Source Air Permitting, Consumer Goods, Louisiana, Project Manager: *Emission Profile Creation, PSD Determination, Application Submission for New to World Laundry Product Manufacturing*

Minor Source Air Permitting, Consumer Goods, Iowa, Project Manager: *Emission Profile Creation, Applicability Determinations, Application Submission for New to World Shampoo Product Manufacturing*

Brownfield Air Permit Options Analysis, Consumer Goods, Utah, Project Leader: *Designed in-depth emission assessment modeling tool to evaluate multiple business unit scenarios and influence permit strategies*

Title V Program Management Creation, Consumer Goods, Missouri, Project Lead: *Created and implemented site's first Title V Operating Permit compliance program – inclusive of reporting calendars, digital tracking, and site owner education*

Biomass Boiler PSD Permit, Consumer Goods, Georgia, Project Environmental Manager: *Data collection, modeling, and PSD permit application for a 50MW biomass boiler, resulting in the PSD permit issuance in under 8 months*

OTHER TYPES OF EXPERIENCE

New Assembly Machine Design, Consumer Goods, Iowa, Lead EHS Engineer: *Led EHS design reviews of new to world manufacturing machines – providing input on guarding, technical safety, safety maps, operating instructions, etc.*

EHS Program Management, Consumer Goods, Multi-Sector, EHS Director: *Directed the overall delivery of technical safety, fire protection, and environmental compliance improvement programs across four business sectors through direct oversight of corporate team.*

EHS Initiative & Training Creation, Consumer Goods, Multi-Site, EHS Director: *Created and influenced safety initiatives via plant leadership teams to successfully improve safety culture and reduce the employee injury rate.*

Facility Audits, Consumer Goods, Multiple Sectors, Lead EHS Auditor: *Conducted manufacturing and distribution warehouse audits across multiple EHS disciplines – IH&S, Environmental, and Key Leadership KPIs as related to EHS.*

Digital Solutions Implementation, Consumer Goods, Multi-Site, EHS Digital Manager: *Implemented digital solutions and A.I. enabled hardware to the operating floor to reduce incidents and improve EHS productivity.*